


# Booth urges unions to think hard on local bargaining 

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## Moves to end new Heathrow row town , growth



## Outburst by Callaghan over direct elections




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## Money supply within target

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Parliament, Page 16



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A rebuff for indurstrial logic

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| Haydock win could make mean |
| Best Offer even better | <br> Haydock win could make Undoing damage caused Best Offer even better <br> by last year's drought}



## SALEROOM

## Sebastiano.

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## Wherror chenfre

## Comes the dawn

## by GEORGE OPPENHEIMER



New Open Space Theatre to open May






## Purcell Room

Andrew Watkinson by dominic gill





Strawbery
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For All Those Who Get Despondent
by B. A. YOUNG





## EHzabeth Hall

Wind and piano


## Tekertaton.

## Bank Seige

by MICHAEL COVENEY


## A deafening silence <br> y CHRIS DUNKLE




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## What to expect from the Imperial 970 . $\quad$, from Imperial Agents.

 The moke comfortabie atypewiber is to use, the 1.Two year protection: We will extend the terms of the standard Office Machines and Equipment Federation guarantee to two years provided that a cleaning and inspection contract is entered 2. We will whenever possible, 2. We wil, whenever possible, meet requests for stand-byAndat lugher speeds. The 970 boaststhe sho Thekeyboundis precisely 4 degrees-the augle. Theres the fastest and asiest martin setterionany yowither, iegariless of price beautifiton yourindesk paper: It 100 ks beautifiton youtidesk

## INVEST 

## Annual General Meeting




 . The company has maintuined a more than satisfactory cask poaition.


 ne year. The Directors, Report liaid onphagio on the support provided. by Invest in





 ealarged equity base.




 Chairman.

INVESTEGROUP

## Think of your international bank <br> asa secretary

1. Does she have 1700 inter- the market intelligence you need. national numbers in her little And arrange finance in any curblackbook?
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3. Canshe copeifyou takea fishing trip?
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## AFINANCIALTIMES SURVEY FOUNDRIES

## APRIL 281977

To coinciac with the Targest Foundry Trade Exhibition held in the United Kingdom, the Finascial Times proposes to publish a survey of the Foundry Industry in its edition of April 281978.
This win encompass all aspects of the industry, including GovernThis will encompass all aspects of the industry, including Govern ment and, high technology plant, ironfouneng, decastug and stockholding. The main
ntroduction
Government aid for investment in metal casting industries will profoundy infuence their structure and growheve projected for future invest ment schemes.
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Bemand for high technolog plant and equipment is likely to
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British Leyland
How does British Leyland sem. foundry modernisation scheme fit into the overall pattern? Is it competitive
Ironfouiding:
The future for ronfounding including malleable and spheroidal graphite. Alumipuam
Aluminumm The challenging role for aluminium; light alloy and non-ferrous castings Diecasting and ond in diecasting and changes in rechncal and demaño
Stockholdinis
The vitaj link between raw materials and end products.
The proposed publication date is April 28. copy date-is April 18. For



FINANCIALTIMES
EUROPESBUSINESS NEWSPAPER

Pessimism over Cyprus talls
 Sweden kidnap bid decision deferred

# Unemployment falls <br> 10\% in W. Germany 

Turkey to
go to poils on June 5

EEC fund-raising plans unwelcome in Bonn, Paris, Hague


## Human rights declaration

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## Catch the plane that catches the plane to Lagos.

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reference tim

## QUEBEC'S NEW LANGUAGE BILL

## French, not without tears



Labrador offshore drilling suspended



## Sadat urges Carter to open dialogue with PLO

## Why your profit and loss statement is 7times morefuntopreparein PuertoRico/USA than in anyother part of the USA.

100\% tax exemption. High worker morale. Reasonable wages Finan These are only a few of the many hese are only a few of man much higher in Puerto Rico than on the U.S. mainland. Read on for details on why there is no bette location for your factory in the U.S. than Puerto Rico/USA.
Puerto Rico is a part of the USA Goods made here enter the U.S. marke uty-free. Whenyoumanufacture here under the American flag. under the protection of the American Constitution. What you produce here bears the seal "MIade in USA". The difference: American tax laws do not apply in Puerto Rico.



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Where's the catch? There is none. We offer you more because we haveto. Puerto Rico/USA needs employment. That's why the
government has developed a pro government has developed a prof.
gramme of incentives with no paralle? in the United States
in the United States. incentives that may be important to you, mail the couporibelow. You'll find out why more than 1000 U.S. and foreign manufacturers are already operating in Puerto Rico/USA:
personnel costs averaging two-thirds the level
on the mainland, the productivity is higher.
Training of labour,
upy plant
To enable you to start production on schedule, the government helps you to recruit and the government even bears all the costs of training Puerto Ricolisa is no backwater but a highly developed industrial land. Ready to-occupy factory buildings are available Rents start as low as U.S. \$ 0.15 per square foot per year.

Modern infrastructure
Puerto Rico has an excellent network o more than 6000 miles of roads. A new motor
way connects the north and south coast There are 1000 flights weekly between Puerto Ricn and the L S . mainland. A modern ha bour for container ships is open for traffic in San-Juan. Near the harbour of Maya guez is the first duty-free foreign trade zone to be estabished by the It provides these additional incentwe terials. N.S. duties on products to be exported to other countries.

## The bottom line:

 Did your company mase 32.6 pe cent profit last year? Or 33.9 percent? These were the average profits, re spectively, for the chemical and the electrotechnical industries in Puerio Reco/USA in 1975. And the profits canWhatisbeingproducedinPuertoRico/USA Here is a selection


Some companies in Puerto Rico:

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PuertoRico/USA


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Now Mobil is considering buying a newspaper, \&


## Lance adamant: no SST   <br>  <br>  <br> and <br>  <br> 

Navy visits to S. America






## Kenyatta rumouredill



## N. Korea drought threat



28,000 jailed
by Mrs Gaddht productonntat

# CONSUMER CREDIT ACT <br> <br> If you offer credit, <br> <br> If you offer credit, lend money or hire out goods, lend money or hire out goods, you probably need alicence. you probably need alicence. Apply now. Apply now. en 

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FIUI ATTERTHE ELECTION
An island divided


Wider perils of the renewed fighting in Lebanon

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Under the Consumer Credit Act,

You need a licence if:

* You are in busiriess and lend money, offer credit or give people time to pay for goods or services
* You offer hire purchase, instalment sales, cash loanis, overdrafts, budget or subscription accounts, certain mortgage agreements or issue your own credit cards or trading checks-in fact any form of credit.

Examples: Retailers or trade suppliers offering credit, banks, finance hoùses, pawnbrokers and money lenders, check traders, motor dealers, mail order firms, credit card issuers, life assurers, mutual loan clubs, firms offering loains to employees.
$*$ You hire out, lease or rent goods to others.
Examples: TV's, cars, office or factory equiprient or plant, vending machines

You don't need one if:

* All you do is allow customers to pay up in fuill in one amount at the end of a set period (this covers tradesmaen's normal weekly or monthly accounts).
* You deal with limited companies only.
*The credit or hire parts of your transactions always involve amounts exceeding $£ 5,000$.
* You simply accept credit cards or trading checks issued by other organisations.
* All your hire agreements specify they are for a period that cannot be longer than 3 months.


## SPECIAL NOTICE TO SMALL TRADERS

Sole traders, partnerships and other unincorporated bodies who never give credit of more than $\$ 30$ do not need a licence for the time being.

This deferment does not apply to corporate bodies (for example limited companies), or any consumer hire transaction. The deferment will cease to apply the moment credit exceeding 230 is provided.

Youllneed to apply later if you don't actually fmance credit yourself, but introduce people to sources of credit.
you need a licence to operate in most fields of credit or hire.

This will ensure that dishonest traders can no longer profit from people's ignorance, or give the credit business a bad name.

To find out precisely whether you need a licence or not, send now for the latest edition of our free booklet 'Do you need. a Licence?

Post the coupon right away. Or go along to your local Trading Standards Department (known in some areas as the Consumer Protection or Weights and Measures Department).

Remember: without a licence, your credit or hire activities could well be illegal. Any agireements you enter into may be unenforceable and lose you money.

Tb: Office of Fair Trading, Section 14
Bromyard Ave, Actor; London W3 7BB.
Please send your free explanatory booklet, application form and details of fees Name
Company
Nature of Business (fretailer, state type)
Address

OCL seeking to increase Far East rates by 13.5 per cent.


## Satellite link for south Sudan

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Care.


Call in any Hyilifax office ior $\overline{2}$ iniendychat

Confidence.


Availability.


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By A. Lebl

Japan seeks U.S. air concessions




## British furniture sales slump <br> British furniture sales slump

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to Tehran.

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MIB Inter March 1977
announce the sigl Ltd
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provide that FIMC and MB each will jromote
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HOME E EWS

NEB buys computer company stake


New coal find may total about 800 m . tonnes


Heathrow ban will boost Gatwick


Rail union will oppose phase three unless investment is raised


## Albright and Wilson to spend £26m. on new plants



## Leyland car output too low

 to qualify for State aid

## Survey discloses optimism

##   

Ford U.K. in $£ 2 \mathrm{~m}$. plan to centralise spark-plug making


## HOME NEWS

## Pay rise norms <br> Science budget boost for engineering urged

 urged by Rolls chairman By Michal DoneAemproce Correspondent
LITRODUCTION OF compan




Public sector


## Businessmen have greater confidence survey shows

No signs of boom in homes market

## By Michael Cassell,

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ma To relooking at thestrength befint Europe's classic2 litre saloon.



- heating

Fluid bed principle to be exploited


 It owes a great deal to waich was nussed oi texperi.



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## Meanwhile there is no lack of interest in the ind  <br> P1










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Take: Furness Withy for example.
Some of our famous subscliaires-Houlders. Manciester Liners Paciic Steam. Prince Line Royal dail Lines, Shäw Saull 1 ine-are still making history hough iney stated in the age of saller tine early da;s steam.

Todave we one of the biggest shipping groups in Brain. We own or manage 67 ships. We nave a current annual earnings exceed f160rn.

We run regular cargo services io North and Soulh America. Australla New Zealand and the Mediterranean and have ships on charter all round the world. nid lied into allied fields such insurance oroking.
Its a posticion ol sirengiti: arrved at through planned Whiness eviution and caretul diversticalio: an investor or an employee-you can bare a customer Furness Witinv is going to contriue as one of the leaders of Ertains vilal shipping industry.

One of the big names in British Shipping.
Furness Witiny \& Company Limited, 105 Fenchurch Sireet London EC3M 5HH

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pack 90.006 screws a day.
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## HIUNLER COMMITTEE DECISION ON TOBACCO SUBSTITUTES.

# First tobeapproved TwoSilkCutbrands 

In a letter to the Chairman of Gallaher Limited, makers of Silk Cut, the Chief Scientific Adviser to the Hunter Committee said:

> SAtits meeting on 25 March, the Independent Scientific Committee on Smoking and Health (Hunter Committee) concluded its consider-ation of the Consortium's submission on Cytrel 361 caramel coloured.
> The Committee concluded that it had no objection to raise on the scientific data you have submitted and it was prepared to consider marketing submissions for theinclusion of Cytrel 361 caramel eoloured in cigarettes for their sale in the United Kingdom. This zonclusion does not mean that the Committee finds the use of Cytrel \$61 caramel coloured unobjectionable without restriction; the Committee will wish to consider detailed marketing submissions for: JI smoking products containing Cytrel 361 caramel coloured.
> In the tiew of the Hunter Committee, the proposals for the use of Cytel 361 caramel coloured as set out min your marketing submission with the product references GCM/ 1 and GCM/2 are unobjectionable",

Prodnct references GCM/1 and GCM/2 are in fact two new members of the Sill Gut range which will be available for sale in July-they are:

## SilkCutKingSize with Substitutes.

This will be a low tar brand with $25 \%$ Cytrel in the blend. It will deliver 7.5 mgs . tar compared with 9.5 mgs. in the all tobacco version of this brand: Nevertheless, it will offer a fuller taste while retaining the essential characteristics of good Virginia tobaccos.


## Silk Cut ExtraMild withSubstitutes.

This will be a very low tar King Size brand with 40\% Cytrel and 2.8 mgs . of tar.

In confining approval to these two brands, the Hunter Committee stressed in its press release a desire to see the progressive development| of milder cigarettes.

## SilkCut.The mild cigarette.



Our strategy is right one, says Callaghan

End of oil crisis speed limits


## Accountancy

 contracts
## Rery Jerf Rook

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 to work at Heathrow



## Minister urges return






## Agee debate

 bright ideasifthey don't create new wealth?

Britain has an undeserved reputation for conceiving bright ideas and then failing to exploit the opportunities they present. Applause is no substitute for profits. Without profits a nation is unable to generate the investum

At Ferranti we reject tilienotion of innovation for its own sake. Certain wre cormitted to advanced successes include the road traffic control market where we have won six major contracts for computer control systems in the past year. In the control of process plant Ferranti computer systems have dominated for fifteen years. From our Scottish base we are applying existing Ferranti technology to the new problems of the world's digital systemsare in almost every Royal Navy ship, Ferranti vionics in almost every RAF aircraft.

We believe that a company applying sound advanced tecinnology can generate first class commercial results. That's he Ferranti philosophy
rinan
Selling technology
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Liberals asked to halt ships takeover
 Foot eager to improve EEC legislation scrutiny


## Shore plans to slow down New Towns expansion

## Poll shows support for PR <br> 

## Written A

## TREASIIRY



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## THE FINANCTAL TIMES



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# The Germans wonder about their Wunder 

BY NICHOLAS COLCHESTER, Bonn Correspondent


3RR ANHHONY WEDGWOOD Plowden organisation althou
BENN
Stecretary of State for there are differing views abo
 made. That point bes surely been chairman of the Electricity
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organisation organisation which emerged certaints ia damazing and must
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tutrory existence and losely co wedewood Bencos insistence
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Council At the eni of 197 A a
committee of inquiry was set up to apoint the chairmen of the ander Lord Plowden. Its recont- consumers in each ragion shonld
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 Centralisation

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interests it was serring did note genuuinely. Wedgwood Bein or, for that matter, to many arguments for replacing the the Plowders. committee thad sive centralisation and had sugy bution, on the the lines of distri-
tested that the CEB should be South of Scotle maximum authority to the central arrangements for the operating units-it proposed that inter-trading, of electricity be
for eacb operating unit the CEB tween Boarris, but tris woild should set up nonstatutory,
advisory Local Boards, with not pose insuperable problems
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the industry. But this did not federal structure work effec-
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## No need for

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There is more cause for anxiety
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## Facing both ways on electricity

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Qualitymanage Change


## COMPA NEWS + COMMENT

## Hambro Life tops forecast by $\mathbf{£ 0 . 4 5 m}$.



## May we introduce you?

Brazil is alieady the indus srial giant of
America. with a rapidly cipanding aercspace industry. output of a million motor vehicles a year and - a mioor but significant example - thic only float-glass plant in the continent. Its resources and its growth rate will mase it one of tue in the near luture.
Yet this immense and borming market is, to large sections of British business life, virtually invisible. Ignorance of its potential. and how
to cxplotitit. could be ery costlyin last
opportunities.
ight The Bank of Brazil can put you on the we have unrialsd contacts not ont in Arencrica but thfourhout the whole continent. Wie possess intimate and up-to-datc knowledgc of the business and industrial scene, and we understand
the ins ind outs of foreign trade.fiscal and company lav, and the various Government iocentives and the various
Call us soon.
BANCO DO BRASILS.A.

## Record

£1.31m. at Sparrow



 Hatamix

[^1]DIVIDENDS ANNOUNCED


## Bank of Scotland

 ahead $£ 9.31 \mathrm{~m}$.
0.26 m . rise for Wm. Morrison
House of Lerose up to $£ 1.39 \mathrm{~m}$.




## Circumvaluations.

Commercial and Industrial Property valuations around the world are regularly undertaken by Richard Ellis.

Our partners visit almost every country on assignments for companies with overseas property assets.

They rely upon us to provide fast, accurate data, presented in a manner that UK commercial, financial and legal institutions require and understand.

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Richard Ellis, 64 Comhill, London EC3V3PS.Tel: 01-283 3090.

## HUGH MACKAY

AND COMPANY LIMITED
MR, JOHN MACKAY REPORTS


MHMATLINES
avhiventimanobitimoctivitactras RESVITS FOR YEAR EMDED 30th September 1976

|  | 1976 |
| :---: | :---: |
| Turnover | $\pm 20,611,000$ ? $£ 16,361,000$ |
| Prolit before Tax | 464,000 \% $\quad 233,000$ |
| Divideid pershare. | $0.575 \mathrm{p} \times 0.447 \mathrm{p}$ |
| Earrings per 5 p Share | 1.87p- $\quad \therefore$. 0.95 p |

- Significent mprovernent in Group liquidity.
- Trading pronits for first moniths of curtent year ahead of
- Scipipsue of 1 new shiare of 5 p for every 4 curpenty hold and
- Improved íqiuididiand pospocts for new developments overseas



## Same again outlook for 1977 by Albright \& Wilson



## Thomson Organisation's Grattan beats peak $£ 15.18 \mathrm{~m}$. <br> expectations



## British Mohair confident












## MLONH MARTHT

## MLR fall indicated





四
 $\qquad$






# Capper-Neill's 1976 exportterritor\% 

An impressive picture when it's put all together -our 1976 export drive to 40 countries where Capper-Neill had significant contracts during the year.

Our site construction and erection services made the most significant contribution but smaller companies within the Capper-Neill Group, also scored export successes. For example, one customer in New Zealand recently bought a
$£ 100,000$ bottling plant from UD Engineering Co. who exported also to customers in Greece, the Middle East and far-off Fiji.

The list of Capper-Neill export countries grows all the time. The world wants what Capper-Neill makes.
Capper-Neill Limited, Warrington, Cheshire, WA1 4AU Telephone (0925) 812525 Telex 628382


## Donald Macpherson

> Pre-tax profit up $77 \%$ Export sales trebled Overseas profit doubled Earnings per share up from 5.9p to 9.6p

| f000's | 1976 | 197 |  | 1976 | 1975 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 40,084 | 32,008 | Earnimgs per share | 9.6p | 5.p |
| Prolit before Taxation | 2736 | 1,556 | Dividends per share (gross/gross equivalent) | 363p | 330p |
| Proñt attributable before extraordinary items | 1.238 | 690 | Dividend covered | 4.0 times | 25 times |

61976 was the year in which Donald Macpherson Group came good'the year in which we came much nearer to realising the potential of which we knew the Company was capable. $\partial$

CHARMANS SUPPLEMENTAL STATEMENT GIVEN AT AGM ON APRIL STH.
 Financial vear. The incidience of our vear end sis succh honever. that he weakes part the pain yearatis yafore one shmuded in all the NT
 of our overseas comparies, wbich both contributed signifracaly At home the slow recovery in the genearal ievel of ingustrial
outpit is heing refeeted in continuing modes upturn in our
 was suceessful and we await the onset or the new D. Y. season wien
some conidence that we shall at kest maintain our shave of this
recopy of hicatmal Reportand Aconums wite
DONALD MACPHERSON GROUP LTD.
market. The building sector remains depressed with no sign of arty
uppum
The Secretary of Stute for Prices and Consumer Protection has

 priint manifactures or distibutors. We shall of coursc co-pprate.
 has long enioved an excelkent reputation for offering oustanding The operations of Unerman hare contimued syisfactoriily and




Three Quays, Tower Hill, London Ec3R6EL

## MINHG NEWS

NB Hill forecasts doubled profit


## The British Bankofthe MiddleEast


"Ever-increasing commercial and development activity", Highlights from a Statement by the Chairman, Angus Macqueen
 published profit was $£ 4,462,000$, which is slighty less then the
E4,512,000 recorded for 1975 . ,512, the ook upe yturther 2.5 million hheres of $E 1$ each tor caah. thereby. creasing the Benk'a issued cepital to $£ 20$ milllon sod meking the
 The total Baiance Sheet hee in 1,470 million to $£ 2,190$ million
The Midide Eastans Scene of ing ind there wae much loss of Ife and destruction of property in the Lebenon. The establishment of an Arab peecekeeping force led to $a$ ease-fire which has held firme end the country now faces ine xceptlon of Lebenon, the mein areas of the Benk's operatlons hive ontinuling dispute between the Arab states and lireel; the problem on Middle East and in which it is certain that no further progress can be mede winout the ecive perricipation of the United States. A cear as become a dominant torce in intermationai affeirs: Economicaily, Eastem countries. Existlng inten and growing realism in most Middiie growth rate, resulting in delay to aome developmemt prolects and the postponement of others. Neverthelesss, repid progrese was made in. meny sectors. notably in roed end houeing construction, thie priovision
ol education and heelth facilities, end the growth of locel industies.

## egional Banking Activities

here was increased commerciel and deveiopment activity in the area have been merged with those of other financiciel institutions, ressulting Tunilele. in staudil Arabia; prolliminary steps have been taken to onform with e govem ment requirement that all foreign benks elould in the country:
The the ennuel vote of thanks to Staff speciel mention must be mede of more peacelul deys in the futuree. The prossure of work arieing trom own gpeciel demends on our Staff and ali tresponded Limost made filentidy
own speciei demends on our staft and ali responded most splendidily.:

## Srancies in

Atars \& lssas - Behrain - india - Jordan ebanon - Oman - Qatar - Suidil Arabla kerland - United Arab Emiratas

Head Office \& London Main Office 99 BishopsgateTelephone 01-638 2366 Telex 884299

London West End Office
Falcon House, Curzon Street Telephone $01-4990941$ Telex 27544

## Best ever $£ 5 \mathrm{~m}$. by Unicorn Inds.

## Wesleyan \& General <br>  atopioion of the Repor anit Sturemen of of Accounts jorm

Record new Life Business Increased Bonuses to Policyholders nancial position

## Hambro Life

Preliminary Statement for 1976















## Another record year for Scottish Widows.

NEW BUSTNESS. The new; onnual premium incame for 1976
 Fob: tre Socierty the new pry figure tor 1975 .

 : hie restrichians an the introductian ol new schemes ond the
irraravementofexisting schemes still imposed by the Go eravementonts existing schemes silicy imposed by by ine
 to tinat which orose in 1975 fian ane very lorge ssch
olve accounled for $£ 20 \mathrm{M}$ of new sums assured.
 being placed on savings cantract, poiticularly with profits

 £iliti increassed by $13 \%$, mainly because of the sironig compeifitic
position of the Society's Pegasus contract tar smoll schemes ond position of the Society's Pegasus contract far smoll schemes
oi our pooulor and compehiive onnual premium Persanol.
 the previaus year.
OUi subsidiary, Penisians Management I SWFI Ltd, is porticuloriy
affected by tie Govemment restrictions to which I referred, new onnuol premiums o $\dagger$ just under $£ 2.9 \mathrm{M}$ being lower thon the $£ 3 . \mathrm{BM}$ recorded in 1975 .
TH.e Society's new business figures far i977 and subsequent years
Thill be odversely offected by the loss af business fram the
vi:lil be odversely offected by the loss of business fran the rederored. Superannuation System for Universihes
hcs been replaced by the new privotely funded Universitics--
Superannuation Superannuatian Scheme. By 1 PBO, the bulk of exising
Kusiness will hove been transierred to thot Scheme ond the Society has already withdrawin from the Panel O/flices

COMMISSSON TERMS. 197 S sove the introduction by the twa life members, of a new system of commissions related to premiur: Income rather than as fommerly to sums ossured. The Socieft. walcames his move to o more lagicol structure of cammission
 Agreèment.
AVESTMENT. Yields on longterm British Government stocks started and ended the year ar a alitle over 15\% but during the ye
ranged in the main between $144^{\circ}$ and $16 \%$ and while ordinary shora priees fell by oboul $5 \%$, aver the year, the FT O Ordinary Share
Index ranged from 265 to 421 , ending the year at 355 , By the end Index ranged fiference in the yilelds ablainable trom lang.tem
 $9 \%$ Sis ond, as I reported in my Statementa yeur oga, we were by
then investing cll ouir new money in Britsht Government stocks. Then investing cll our new money in British Government sto
Allhaugh folling bock fram the $9 / 1 / 2 \%$ litel the yield gop
gos remained wide and our calicy has cantine of 1980 M for the
 in lang-term British Government ftiocks arid $£ 8$ M $110 \% 1$ was used to
 not earmarked for liobiliies of a cash
long-term British Government stacks.
Duning the past two years we have invested ElloM in lang-term
fixid interest securibes, mainly in British Govemment stocks, ot rates of interest which wauld have been consldered unaitainabl afew yeors ago. These substantial investments ot high ratas of:
interest tagelher with increasss $m$ dividends on our equities have interest tagether with increases is dividends on our eq
with our ather investment aperahians in recent yeors all contribu tso 10 in crease the gross role of interest earned. on the
Societh's funds to $10.56 \%$ compored with $10.06 \%$ in
i rate being calculated for comparisan purposes by ossuming that
the tansfer of 100 M tram inveslment reserves was made ot the beginnting of the yearinstead of the end.
EXPENSES OF MANAGEMENL With the expansion in our business, it is to be expected that operaling casts will rise but it is
distressing thot by far the larger partif the increase is farced upon us ance again by the very high rate of inflation expenienced
during the year Vigarouss effort thave been made by all members af our staff to cantoin the inevitoble increoses in these costs. . heovily invalved for many manths in assisising emplayers to
decide whether or nct to cantroct-ous of the earnings:-ilated pension element ol the $n \leq w$ Stoie scheme which commences in
 because of the pressure of work which will build up in the sezand
hall of the year, the OPB would nol necessarily be oble to issue The evtriticcte of cantratitig-autbefare the new Slole schems
starts in April 1978 , ven if
is notice of intention to coniract-out is issued tre employiesin Seplember this year to enable the farmol
election tacontroct-out to be made in December. The inference

 centificate is issued os weil os ony contributions ta the orivive scheme.
We are os onxiaus osthe OPB boovid bunching up of the work We are os anxiaus as the OPB to avoid bunching up of the work:
towodds the end althe yearand to this end we hove been :
working to a coreluly orranged progiomme to try to ensure an even spread of the load bath for vurselves ond tor the OPB.
 prove impossione, the Board should give an assurance.withou
deloy that, provided on emplayer wishing to contract-aut



Complids with the Att which odoes not Contioin any provisions
requiring on election to be given belore December, employees requiring an election to be given belore December, employeess
and emplayers will nal be required to pay double cantíibutione NATIONALLSABTON. The activities of the Society incluie et: mointenance of over 500,000 ordinory policiss and the
odministration of over 7,500 pension schemes. These are armidable statistiscs and we try not to forget thot they repressont : ver be to pramate the interests ot these individuals by stiving continuolly la contral the casts of administration while providing efficient service, ond by investing their premiums to achiexe the best possible refurn cansistent with securit. The Saciety hos fallawed these pprinciplas for over i60 years howed the excellent results achieved by our with profits policies': ver a very long period. We ore olso keenly oware that there are acts os a spyitio us os na daubtthe Society does to them. Healthy compelifian is a most important ingredient af excellenca. Would. there nol therefore beon immense sense of lass if any ar all af hese fine and diverse insitutions were to The uniform fomewark af nationalisation? al investment in industry is the couse of British economic prablems liother than a sympiamt ond there shauld therefore be power to :dired the accumulated sovings of millions ofordinary men and his would solve the general investrent prablems of industre The direction at the investments of insuraine companies, whethet diversion af policyhalders' money into orolects which ore bosicolly unprohtobble, areven inta those which the State wist support for politicol reasons. interests of our palicytalders and we are therefore tirmly. opposed to ariy form of natianolisotion of the insurance indussmy:

INVESTOR POUCY FUND. During the e year the price of first Series Units in the Investor Policy Fund increased by $14 \%$ compared,
witho rise of $0.9 \%$ in the FT Actuories Al-Share index adjusted tor capital gioins tax liability ond the reinvestment of net income, ob The langer term results cantinue to be very satisfactery and sin
:Htis conmencement of the fund in Ociaber 1966 the price of First Series Unithen has increased by 200" compored with an increase of $130 \%$ for the FTActuacries All-Sinore Index ecifusted to: the same basis, Promifltine PYo new policies imked ta first Series Units wereno designated Second Serles was introduced which are linked to

PENSIONS MANAGEMENT (SWF) LDD, During the yoar the cost at a fund shate increased by $8.4 \%$-a figure internedlate
between the rise of $2.3 \%$ in the $F$ Actuaries All-Shara index one 15.1\% in the price of $21 / 2 \%$ Treasury Stock both odiusted for comparative purpaises for reinvestment of gross income. Since the
cammencement of the fund in September 1968 the cost af afund . cammencement of the fund in September 1968 the cost af a find ${ }^{\text {che }}$. respectively far the FT Actuaneres All-Shore Index and $21 / 2 \%$ Trgasury Stock adjusted to the same basis.
NEW HEAD OFFCE The Annual Meeting cn 26 Aprit will be the The mave to the new building hos enabled us ance agoin to house our Head Olfice staff in ane building ond this, together
with the good working conditians and modem equlpment, hos with the good working conditions and modere equipment, hos
already contributed to increosed efficiency. tis osource of cansideroble sahticcian to own and occupy
FUTURE OUTLOOK.In irecent years, it has become vituolly impassible ot the beginning of each year to make a reasone Government policies hove foltered beccause of pressure grioups both inside ond outside the Government, whose motives appeor
ta be to use ecanamic difficul hies to abitoin power for themselves and whase ocims, affen put forward in the guise of social iuslice ond demacrocy, are narrowly paliticol and for removed fram the
$v .1$ shes af the vasimajarity of the British people and the needs of the nolion.
Inflatian cor inflatian cantinues to be the principol enemy of real growth in our
ecanamy. With the further breathing space provided by the IMF lacin ond d ther massive Gavermmentoverseas borrowing, it is essenifol that the Govermeni should pursuerelentifesty palicies will industry foce the fiture with the canfidence to expond and.
thereby secure the future growth an which ulimately the wedlith of the nation and the standard of living of our people depend.
As a notion, the Britsh people ore fortunite thot nature has As a nalion, the Britsh people ore fortuncite.that nature has
ensowed the country with large quontities of ail. With the ev increasing flow of this ail over the nexx few yeors, there is na
reasan why ths prospects for Britom, if only we do not squand the apporturit, should not be better than they have been ior the
whole ol this century. While the British econamy tisis yacr still faces many uncertrain we are connident hat we shat be able to conifinue to provide
$\qquad$
SCOTTISHWIDOWS
A better life assurance.

## NFU Trust will support FMC development



## Merrill Lynch \& Co.,Inc. consolidated statement of financial condition, as of December 31st 1976.

| ASSETS |  |
| :---: | :---: |
| Cash and Securities on Deposit |  |
| Cash !includes time deposits of $\$ 54,58,000$ in 1976 | S 88,406,000 |
| Cash segregated in compliance with |  |
|  |  |
| Securities on deposit in compliance with |  |
| Federal and other regulations, at market value |  |
|  |  |
|  | $\underline{234,973,000}$ |
| Receivables |  |
| Brokers and dealers........................... 165,207,000 |  |
| Customers iless allowance for doubfulaccounts of $\$ 13,528,000$ in $1976 ; \ldots . . . . . \quad 2,363,833,000$ |  |
| Securities purchased under agreements 932.493,000 |  |
|  | $\begin{aligned} & 932.493,000 \\ & 101,982,000 \\ & \hline \end{aligned}$ |
|  | 3,563,515,000 |
| Securities Inventory, at Market Value |  |
| Bankers' acceptances, ceruificates <br> of deposit and commercial paper.......... 870,342,000 |  |
| United States and Canadian$1,350,763,000$ |  |
|  |  |
|  |  |
| Corporates.................................: | $\underline{\text { 2,602,982,000 }}$ |
| Other |  |
| lnvestment securities, principally bonds, at amortized cost (market value, $\$ 41,837,000$ |  |
| Office equipment and installations iless accumulated depreciation of $\$ 47,699,000$ |  |
| Deferred insurance policy acquisition |  |
| Other assets ............................................... | 62,997,000 |
|  | 216,317,000 |
| Total ........................................ | \$6,617,i87,000 |

LIABILITIES AND SHAREHOLDERS' EQUITY

| Liabilities |  |
| :---: | :---: |
| Loans and Payables |  |
| Collateral bank loans :. | \$1,753,255,000 |
| Securities sold under agreements . . |  |
|  |  |
| to repurchase.................... | 1,603,785,000 |
| Brokers and dealers............................ 341,748,000 |  |
| Customers. | 927,614,000 |
| Insurance policy benefits ..................... 30,268,000 |  |
| Dratts payable <br> Other | 206,976,000 |
|  | 87,514,000 |
|  | 5,344,957,000 |
| Commitments for Securities Sold but Not Yet Purchased, at Market Value |  |
| United States and Canadian governments... Other. | $341,421,000$ $\begin{aligned} & 83,516,000 \end{aligned}$ |
|  | 424,937,000 |
| Accrued Liabilities and Expenses |  |
| Income taxes <br> Employee compensation and benefits. <br> Other $\qquad$ | 61;848,000 |
|  | $\begin{aligned} & 78,688,000 \\ & 75,285,000 \end{aligned}$ |
|  | 215,821,000 |
| SHAREHOLDERS' EQUITY |  |
| Common stock, par value $\$ 1.334$ per share -authorized $60,000,000$ shares; |  |
| Paid-in capital ..................................... | 48,187,000 |
|  | 87,185,000 |
|  | 518,597,000 |
| Retained earnings ................................. | 653,969,000 |
| Less common stock in treasury, at cost982,569 shares in 1976 $\qquad$ |  |
|  | 21,897,000 |
| Total shareholders equity............ | 632,072,000 |
| Total ......................................... | \$6,617,787,000 |

## 弱Merrill Lynch <br> Merrill Lynch <br> International \& Co.

The Financial Times Wednessuay April 61977

## APPOIMTMENTS

## Senior posts at British Aluminium Lloyds Bank main








## 






























## Changes at Fine Fare



## Board executive




## London Clearing Banks' balances

as at March 16, 1977



The Irvine Development Corporation has something of a Goliaths of the company world Like Beecham, Hyster, ShF nd Volvo.
What's not so well known perhaps is the great care we Tom Thumbs of the company world:Like Cragie Carpels. Founded six years ago by Fred Duckworth and his wite Pat. Cruigie Carpets caters for a highly specialist market. produc ins top quality, handtufted, pure new wool carpels. ruds and,
wallhangings to cuslomers' orders and special requirement and often to their own individu designs.

1 tioft cras carpets ten lrvine New Town double unit advance factory of 4.200 square feet.

And the Company really started going ptaces. Exporting En the US. And daben to that carpe Europe and even to hat carpet Craigie Carpeis found Irvine to be well situated for both national and international communications by mad, rail sea and aü, but were originally attracted to the town by the ready availability of advance factory spac By the generous granks loans and developrient
incentives. And by the support, of the Corporations professional
staff. As Craigie Carpets soon discovered, Irvine New Town realty tays out the red carpet fo new companies. Whether the Thumb. For further inform
Irvine please contact Michael S. Thomson, Commercial Director, D Irvine Development Corporation, Ayrshire KA112AL Tel: Irvin Ayrshire KA112AL.
$\mathbf{7} 1100$ Telex: 788984



First ever Cyprus Euroloan of 930 m . by mary campbell













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 Hati Cenit-Gummalied mate
the years 1972 to $19 \%$. SSI profits higher
 <br> \section*{ <br> \section*{ <br> <br> Natidem <br> <br> Natidem <br> <br> } <br> <br> }

## Statsföretag plunges into loss



# Cheung Kong wins major development contract 











## Agreement on Metaconta plan



The Sumitomo Bank, Limited
5 Moorgate, London EC2R 6 HU Bank Mees \& Hope NV.
Pelzerstrasse 2, Hamburg
Banque de l'Union Europée
4 rue Gaillon, Paris 2 e
Morgan Guaranty Trust Company of N.Y.
23 Wall Street, New York, NY 10015
Bank Mees \& Hope NV
Herengracht 548, Amsterdam



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## EUROBONDS

Dollar sectors firm


700,000 Common Shares

## The Budd Company

Smith Barney, Harris Upham \& Co.
Bache Halsey Stuart Inc.
The First Boston Corporation
Blyth Eastman Dillon: © Co Dillon, Read \& Co. Inc. Drexel Burnham \& Co.

Hornblower \& Weeks-Hemphill, Noyes E. F. Hutton \& Company Inc.  Kuhn Loeb \& Co. Lazard Frères \& Co. Lehman Brothers Loeb Rhoades \& Co. Inc. Merrill Lynch, Pierce, Fenner \& Smith Paine, Webber, Jackson \& Curtis Reynolds Securities Inc. Saiomon Brothers Wertheim \& Co., Inc. White, Weld \& Co. Dean Witter \& Co. ABD Securities Corporation

Basle Securities Corporation
EuroPartners Securities Corporation Robert Fleming New Court Securities Corporation SoGen-Swiss International Corporation

UBS-DB Corporation
julius Baer International Banca della Svizzera Italiana
County Bank
Girozentrale und Bank der österreichischen Sparkkassen Vereins- und Westbank

Banque Bruxelles Lambert S.A. Crédit Commercial de France J. Henry Schroder Wagg \& Co.

## on Tokyo market

## сес совporation <br> Recovery after abrupt management change









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with hem througb














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Notice of Redemption
Rockwell International Corporazion
(formerly North American Rockwell Overseas Corporation)
 ,




For ROCKWELL INTERNATIOFAL CORPORATMPE.

## WALL STREET + OVERSEAS MARKETS

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OVERSEAS SHARE INFORMATION NEW YORK








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## Pound quiet

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## Charing and raw materials



## Two more Hül trawlers laid up

Ra our Evn. Corrempdongy,

## Joint EEC sugar stand blocked

## 

Coffee loses
early gains
ristans nomer

## No obvious lack of confidence





## Green $£$ cut may boost broilers

Geneva talks on jute price stabilisation

## 

TS AND PRICES
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Getting moreoutof the feed you putin

## BOND DRANINGS




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## SOYABEAN MEAL




Rubber nations discuss report
by UNCTAD

## Etunes. <br> 

price changes

## ,

$\square$
U.S. Markets:


# Buyers lack incentive and markets drift lower again 

Gilts and equities above worst with index 3.1 off at 402.5
Mo


If you travel abroad on business.
compile budgetsfor international business travel. approve expenditure onforeigntravel...

.keep cost-conscious with the 1977 FT Guide to Expenses for the International Businessman

The 1977 edition of this detailed study covers the expenses most likely to be incurred by travelling businessmen in major business centres around the world
Tables for each city show, at a glance: LUXURY HOTEL RATES/TOURIST HOTEL RATES/PRICES OF RESTAURANT AND HOTEL MEALS/PRICES OF DRINKS IN BARS, HOTELS AND RESTAURANTS/RENTALS AND EXTRAS FOR FURNISHED FLATS*/FOOD PRICES IN SEATS AT THE CINEMA, THEATRE AND OPER Charges for consulting a doctor, secretarial service laundering of a shirt are all priced in the local currenc
To complete the picture there is a run-down on loca! customs and taboos which have business or social
significance and a list of public holidays. significance and a tist of public holidays.
If you are involved in business travel, in any way, you:
should have a copy. The price is $£ 30 / 4 . S . \$ 55$.

## 

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## RECENTIISSUES

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FT-ACTUARIES SHARE NDICES



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FINANCIALTIMES

## Lebanon Left stops Israeli－backed push



## U．S．to outline

 nuclear plans\section*{Two years

## The years

## The years




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veapons bociated hate aiready
told of the basis of．the U．S．The drawback




 sould be to develop an in inter producing nation
the prices sharply．
national consensus

## Government beaten

 in colleges voteContinued from Page
Cut in new town growth




## Mrs．Gandhi：I will not stay in politics



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## Thomson nears the good times

|  | Index fell 3.1 to 402.5 | to say that a major shareholde has to accept en offer jut because it is worth roughl because it is worth rough three timea more．than th $\qquad$ |
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Portugal＇snewexpansion plans offer British ousinesses－and their banks exceptional agricuiture，fertilizers and textiles，nego： and dealsin foreign currengy－can be finance aria Portuguese
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For foreign exchange dealing Telex 888341／2Tel：01－626．6715 And for helponany aspectof Britisti／Portug
business，talk to Manuel Bastos on01－283 International banking is our business．


[^0]:    100\% tax exemption
    In Puerto Rico you pay no Li.S. personal or corporate income taxes. And the Puerto Rican government will also exempt manu-property taxes. This 100 percent exemption cart be for up to 30 years, depending on the location of your plant.

    High worker productivity Worker morale in Puerto Rico is good - as good wes are lower in Puero Pico with

[^1]:    

